

Eleven-year Data

Consolidated statements of income		Mar/15	Mar/16	Mar/17	Mar/18	Mar/19	Mar/20	Mar/21	Mar/22	Mar/23	Mar/24	Mar/25
Net sales	Mln. yen	863,784	884,811	873,295	918,820	922,468	905,204	809,050	866,702	1,020,456	1,030,674	1,078,631
Operating income	Mln. yen	8,686	16,972	26,308	24,497	21,758	17,079	16,172	23,819	29,575	26,534	30,381
Operating income ratio	%	1.0	1.9	3.0	2.7	2.4	1.9	2.0	2.7	2.9	2.6	2.8
Ordinary income	Mln. yen	11,834	17,124	27,874	27,917	25,233	19,901	18,093	27,596	33,500	31,106	32,254
Profit attributable to owners of parent	Mln. yen	7,219	4,097	15,446	16,102	16,695	12,537	5,753	16,898	18,596	20,853	23,264

Consolidated balance sheets		Mar/15	Mar/16	Mar/17	Mar/18	Mar/19	Mar/20	Mar/21	Mar/22	Mar/23	Mar/24	Mar/25
Net assets	Mln. yen	109,177	105,666	122,820	140,049	150,379	158,978	166,660	187,895	212,522	245,480	275,396
Owner's equity	Mln. yen	88,893	85,197	100,664	115,459	125,353	132,628	142,497	160,174	178,312	207,128	229,568
Equity ratio	%	17.7	17.5	20.1	22.3	24.1	25.1	26.7	29.2	28.0	30.8	33.7
Total assets	Mln. yen	502,016	485,973	501,303	516,607	520,318	528,063	532,866	548,603	637,227	671,801	681,211
Balance of interest-bearing debts	Mln. yen	289,590	281,362	272,208	266,037	263,408	261,715	259,837	250,604	301,139	284,351	270,912

Consolidated statements of cash flows		Mar/15	Mar/16	Mar/17	Mar/18	Mar/19	Mar/20	Mar/21	Mar/22	Mar/23	Mar/24	Mar/25
Cash flows from operating activities	Mln. yen	17,889	30,616	25,969	29,737	16,187	39,178	33,361	19,249	[24]	53,604	39,179
Cash flows from investing activities	Mln. yen	[7,087]	[20,303]	[11,097]	[14,975]	[11,854]	[22,445]	[11,996]	[10,258]	[23,860]	[18,927]	[1,886]
Cash flows from financing activities	Mln. yen	[10,748]	[12,127]	[13,618]	[13,314]	[7,863]	[7,132]	[10,812]	[17,200]	30,288	[32,943]	[29,352]
Cash and cash equivalents at end of year	Mln. yen	13,951	12,009	13,327	15,187	11,575	21,772	31,156	24,430	33,360	36,905	48,422

Major financial indicators		Mar/15	Mar/16	Mar/17	Mar/18	Mar/19	Mar/20	Mar/21	Mar/22	Mar/23	Mar/24	Mar/25
ROE	%	8.7	4.7	16.6	14.9	13.9	9.7	4.2	11.2	11.0	10.8	10.7
ROA	%	2.4	3.5	5.6	5.5	4.9	3.8	3.4	5.1	5.7	4.8	4.8
ROIC	%					4.1	3.2	3.0	4.3	4.8	4.2	4.3
Net D/E ratio	Times		3.2	2.6	2.2	2.0	1.8	1.6	1.4	1.5	1.2	1.0
Net assets per share	Yen	1,688.60	1,618.50	1,912.54	2,193.80	2,381.96	2,520.27	2,707.93	3,043.95	3,534.39	4,112.65	4,557.73
Net income per share	Yen	145.51	77.83	293.44	305.95	317.24	238.24	109.33	321.13	363.68	413.61	461.90
Market value-based equity ratio	%	17.8	22.7	35.4	34.6	40.1	22.5	25.9	23.0	18.8	22.3	24.1
Ratio of interest-bearing debts to cash flows	Years	16.2	9.2	10.5	8.9	16.3	6.7	7.8	13.0	—	5.3	6.9
Interest coverage ratio	Times	6.9	11.5	13.3	16.9	9.0	22.4	22.1	13.5	—	15.5	9.4
Capital spending	Mln. yen	16,310	21,007	19,872	17,818	20,108	25,075	25,356	15,516	30,681	18,914	22,043
Depreciation	Mln. yen	13,614	14,603	13,962	14,686	14,930	15,190	16,166	16,372	15,083	16,216	17,328

[Notes] 1. "Partial Amendments to Accounting Standard for Tax Effect Accounting" [ASBJ Statement No. 28, February 16, 2018] have been applied from the beginning of FY ended March 2019, and the total assets for FY ended March 2018 are the amount after the retroactive application of the accounting standard in question.
2. "Accounting Standard for Revenue Recognition" [ASBJ Statement No. 29, March 31, 2020] has been applied from the beginning of the current fiscal year, and the figures from FY ended March 2021 onward are the amounts after the retroactive application of the accounting standard in question.

Employees (consolidated)	Persons	11,803	11,258	11,237	10,938	11,276	11,107	13,117	12,352	12,843	12,531	12,454
Employees (non-consolidated)	Persons	1,584	1,554	1,540	1,538	1,578	1,614	1,661	1,647	1,640	1,651	1,689
Male	Persons	1,285	1,258	1,253	1,245	1,248	1,257	1,262	1,221	1,200	1,176	1,171
Female	Persons	299	296	287	293	330	357	399	426	440	475	518
% of women	%	19	19	19	19	21	22	24	26	27	29	31