

May 26, 2025

Company name:	Maruha Nichiro Corporation	
Stock exchange listing:	Tokyo Stock Exchange, Prime Market	
Stock code:	1333	URL https://www.maruha-nichiro.com/
Representative:		
Title:	Representative Director, President & CEO	
Name:	Masaru Ikemi	
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	Acting General Manager of Corporate Planning Department	
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## <u>Notice Regarding Comprehensive Business Partnership with</u> <u>SENKO Group Holdings Co., Ltd. (TSE, Prime Market, Stock code:9069)</u>

Maruha Nichiro Corporation (hereinafter "the Company") hereby announces that its Board of Directors has resolved at a meeting held today to enter into a comprehensive business partnership agreement (hereinafter referred to as the "Agreement") with SENKO Group Holdings Co., Ltd. (hereinafter "Senko"). The purpose of this Agreement is to enhance the corporate value of both companies through collaboration primarily in the logistics sector, as well as in non-logistics areas.

## 1. Purpose of the Comprehensive Business Partnership

This year marks the 145th anniversary of the Company's founding. In this milestone year, the Company has newly defined its corporate purpose as: "For the ocean, for life." Guided by this purpose, the Company is committed to become a visionary company that provides solutions to promote the health of people and the planet, by delivering food that supports well-being across the world. Through ongoing challenges undertaken for the happiness that lies beyond this vision, we aim to become a company that continues to enrich lives and contribute to happiness through food over the next 100 years.

On the other hand, under its vision of being "Corporate Group Creating Future Trends," Senko aims to be "a corporate group fostering people and supports people's lives, (to) contribute to achieve a genuinely productive global society by continuously challenging efforts to create new trends in terms of products and services that shift the future." With logistics as its foundation, Senko positions "connection" as a key concept-connecting supply chains, connecting all kinds of businesses, connecting the world, and connecting to the next generation-and is actively taking on diverse business challenges to achieve sustainable growth.

Based on the shared foundation of over a century of corporate culture, the two companies have agreed to enter into this strategic partnership agreement. Through the organic integration of their respective management resources, the partnership aims to enhance and strengthen the sustainability of logistics functions, as well as to improve corporate value through co-creation in non-logistics fields.

- 2. Details of the Business Partnership
- (1) The following series of logistics-related operations to be conducted jointly or cooperatively by the Company and Senko:
  - a. Sharing of transportation and delivery functions owned by Senko.
  - b. Mutual utilization of logistics bases held by both companies.
  - c. Mutual provision and exchange of logistics expertise.
  - d. Utilization of Senko's personnel dispatch functions and sharing of personnel training systems.
  - e. Joint advancement of strategies related to international operations.
  - f. Other logistics-related initiatives not specified above.
  - (2) Non-logistics business activities to be jointly or collaboratively conducted by the Company and Senko:
    - a. Development of new products and services through collaboration with Senko's initiatives in areas such as after-school childcare, nursing care, and fitness, etc.
    - Supplying foodstuff ingredients to various facilities and food service businesses/restaurants and utilizing feedback to develop new products and services.
    - c. Other collaborative efforts leveraging the combined assets and strengths of both companies.

1.	Name	SENKO Group Holdings Co., Ltd.	
2.	Location	2-8-10 Shiomi, Koto-ku, Tokyo, Japan	
3.	Title/Name of	President and Representative Director, Yasuhisa Fukuda	
5.	Representative		
4. Business Activities	Logistics Business, Trading & Commerce Business, Business		
	Support Services, Living Support Business, Manufacturing		
		Business	
5.	Capital	39,483 million yen	
6.	Incorporated	July 20, 1946 (Established 1916)	
7.	Major Shareholders	The Master Trust Bank of Japan, Ltd. 12.01%	

(3) Outline of Business Partner

	and shareholding ratio	Custody Bank of Japan, Ltd. 10.42%		10.42%
	0			
	(as of September 30,	Asahi Kasei Corporation		7.43%
	2024)	Senko Employees Shareholding Association		5.20%
		GOLDMAN SACHS INTERNATIONAL		2.58%
		Capital		
		Relationship	N/A	
		Personnel	N/A	
	Relationship between	Relationship	N/A	
8.	the listed company and	Transactional	The company has business t	ransactions with the
	the relevant company	Relationship	relevant company.	
		Status as		
		Related	N/A	
		Parties		
Consolidated financial performance and consolidated financial position over the past three				

Consolidated financial performance and consolidated financial position over the past three years

9.

	FY ended	FY ended	FY ended
Accounting Period			
	March 2025	March 2024	March 2023
Consolidated Net Assets	243,216	204,561	179,103
(million yen)		,	
Consolidated Total Assets	718,739	686,136	581,850
(million yen)		000,100	001,000
Consolidated Net Assets	1,271.24 yen	1 107 12 100	1.075.00
per Share		1,197.13 yen	1,075.69 yen
Consolidated Net Sales	854,550	778,370	696,288
(million yen)	004,000	110,010	000,200
Consolidated Operating	34,946	29,906	25,535
Income (million yen)		20,000	20,000
Consolidated Ordinary	33,767	30,503	26,151
Income (million yen)		00,000	20,101
Profit attributable to	18,610	15,944	15,341
owners of parent (million		10,044	10,041
yen)			

Consolidated profit per share	118.90 yen	106.25 yen	102.90 yen
Dividend per share	46 yen	38 yen	34 yen

(4) Schedule

1.	Board of Directors'	May 20, 2025	May 26, 2025
	Resolution Date	May 26, 2025	
2.	Date of conclusion	May 20, 2025	
	of contract	May 26, 2025	
3.	Date of		
	commencement of	May 26, 2025 (Plan)	
	business		

## 3. Future Outlook

The impact of this agreement on our financial results for the fiscal year ending March 2026 is currently undetermined. Should any matters requiring disclosure arise in the future, we will announce them promptly.