

Financial Statement

For the year ended March 31, 2008



MARUHA NICHIRO

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Number of the Consolidated Subsidiaries and the Affiliates under the Application of the Equity Method

Subsidiaries and Affiliates	Mar.31, 2008			Mar.31, 2007		
	Number	Consolidation Criteria		Number	Consolidation Criteria	
		Consolidated	Equity Method		Consolidated	Equity Method
Subsidiaries	134	104	3	105	78	2
Affiliates	70	0	19	64	0	12
Total	204	104	22	169	78	14

Business Classification of the Consolidated Companies

Business Unit	Mar.31, 2008
	number of the companies
Fisheries & Aquaculture Unit	16
North America Operations Unit	12
Marine Products Trading Unit	6
Marine Products Wholesaling Unit	12
Strategic Sales Unit	5
Frozen Foods Business Unit	11
Processed Foods Business Unit	13
Meat and Products Business Unit	3
Foods & Fine Chemicals Unit	4
Asia & Oceania Operations Unit	6
Storage & Logistics Business Unit	8
Others	17
Shared Service	3
Total	104

6 companies extend over plural Units.

Outlook of Consolidated Statements of Income

	Millions of yen	
	2008 (4/01/07 - 3/31/08)	2007 (4/01/06 - 3/31/07)
Net sales	¥844,781	¥737,510
Operating income	13,002	12,137
Ordinary income	7,316	11,093
Net income	60	1,549
Net income per share (yen)	(0.40)	4.28
Total assets	550,709	384,275
Total shareholders' equity	93,146	59,673

Estimates for the Next Period

(April 1, 2008 - March 31, 2009)

	Millions of yen
Consolidated:	
Net sales	¥930,000
Operating income	19,000
Ordinary income	14,000
Net income	2,500

Consolidated Statements of Retained Earnings

	Millions of yen		
	2008 (4/01/07 - 3/31/08)	2007 (4/01/06 - 3/31/07)	2006 (4/01/05 - 3/31/06)
Retained earnings at the beginning of the period	¥8,364	¥7,535	¥6,035
Increase of retained earnings			
Change in number of consolidated subsidiaries	106	768	472
Decrease of retained earnings			
Dividends	1,198	1,294	902
Directors bonus	-	31	29
Change in number of consolidated subsidiaries	-	162	2,523
Net income for the period	60	1,549	4,482
Retained earnings at the end of the period	7,332	8,364	7,535

* The company restated the 2006 and 2007 financial statements due to correction to the tax allocation in course of the reorganization of its subsidiaries in 2006.

Consolidated Balance Sheets

March 31, 2008, 2007 and 2006

	Millions of yen		
Assets	2008	2007	2006
Current assets:			
Cash and deposit	¥21,983	¥14,941	¥37,617
Trade notes and accounts receivable	102,991	73,644	56,765
Marketable securities	4,569	7,663	2,223
Inventories	125,057	85,274	78,389
Short-term loans receivable	2,027	1,623	1,468
Deferred income tax assets	4,823	1,858	4,402
Other current assets	14,513	12,874	14,475
Allowance for doubtful receivables	(2,196)	(2,158)	(2,575)
Total current assets	273,770	195,721	192,766
Fixed assets:			
<i>Tangible fixed assets;</i>			
Buildings and structures	60,098	35,469	36,769
Machinery, equipment and delivery equipment	30,129	16,477	15,623
Land	65,534	46,406	47,494
Construction in progress	1,396	2,864	1,273
Other tangible fixed assets	2,031	1,427	1,523
Total tangible fixed assets	159,190	102,644	102,683
<i>Total intangible fixed assets</i>	<i>29,645</i>	<i>12,432</i>	<i>5,850</i>
<i>Investments and other fixed assets;</i>			
Investment securities	35,418	30,243	38,513
Long-term loans receivable	15,546	16,996	21,184
Deferred income tax assets	19,888	9,165	6,505
Other investments and fixed assets	28,179	29,964	32,199
Allowance for doubtful receivables	(10,929)	(12,894)	(15,166)
Total investments and other fixed assets	88,102	73,474	83,236
Total fixed assets	276,938	188,551	191,771
Total deferred assets	0	1	38
TOTAL	550,709	384,275	384,577

Millions of yen

Liabilities and Shareholder's Equity	2008	2007	2006
Current liabilities:			
Trade notes and accounts payable	¥38,613	¥29,180	¥26,688
Short-term loans payable	203,735	132,860	141,911
Income taxes payable	2,398	734	1,472
Reserve for bonuses	2,072	2,118	1,895
Deferred income tax liabilities	-	11	4
Reserve for operating loss	26	-	-
Other current liabilities	34,708	17,668	16,333
Total current liabilities	281,554	182,575	188,305
Long-term liabilities:			
Long-term loans payable	132,196	121,520	118,654
Deferred income tax liabilities	10,464	5,817	4,051
Reserve for retirement allowances	25,252	6,863	6,990
Reserve for director's retirement allowances	774	1,210	-
Reserve for special repairs on vessels	107	77	228
Other fixed liabilities	7,211	6,536	6,757
Total long-term liabilities	176,008	142,026	136,681
Total liabilities	457,563	324,601	324,987
Minority interests	16,670	13,606	15,467
Shareholders' equity:			
Common stock	31,000	31,000	25,000
Capital surplus	45,216	7,190	10,160
Retained earnings	7,332	8,364	7,535
Net unrealized gains on investment securities	(2,226)	2,943	5,475
Adjustment account for foreign exchange	(3,521)	(2,132)	(3,802)
Treasury stock	(1,324)	(1,299)	(245)
Total shareholders' equity	76,477	46,066	44,122
TOTAL	550,709	384,275	384,577

Consolidated Statements of Income

Years ended March 31, 2008, 2007 and 2006

Millions of yen

	2008	2007	2006
Net sales	¥844,781	¥737,510	¥719,275
Cost of sales	749,489	662,599	644,195
Gross profit on sales	95,292	74,910	75,080
Selling, general and administrative expenses	82,289	62,772	64,418
Operating income	13,002	12,137	10,661
Non-operating revenues:			
Interest income	623	603	607
Deividends income	606	515	719
Foreign exchange gain	-	1,147	2,594
Equity in gain of affiliates	180	278	131
Miscellaneous revenues	1,226	1,636	2,338
Total non-operating revenues	2,637	4,181	6,390
Non-operating expenses:			
Interest expenses	5,323	4,152	3,887
Foreign exchange loss	1,260	-	-
Miscellaneous expenses	1,739	1,073	1,079
Total non-operating expenses	8,323	5,225	4,967
Ordinary income	7,316	11,093	12,084
Extraordinary income:			
Gain from the prior period adjustment	171	115	331
Gain on sale of property, plant and equipment	674	113	593
Gain on sale of securities	99	500	7,569
Reversal of allowance for doubtful receivables	467	721	3,285
Other special profits	679	1,120	572
Total extraordinary income	2,093	2,571	12,352
Extraordinary loss:			
Losses on disposal of property, plant and equipment	984	299	601
Losses on Impairment of Assets	625	657	2,255
Losses on sale of securities	54	81	14
Losses on write-down of securities	115	54	63
Losses on the prior period adjustment	390	214	170
Bad debts losses	42	25	179
Credit reserve for bad debts	638	853	4,397
Special losses caused by unification of accounting code	745	-	-
Special cost for integration of Nichiro Corporation	1,285	-	-
Other special losses	1,213	4,157	4,721
Total extraordinary loss	6,091	6,340	12,400
Income before taxes and adjustment	3,318	7,325	12,036
Income taxes :			
Current	2,884	1,951	2,987
Deferred	(529)	3,144	3,626
Minority interest income(loss) of consolidated subsidiaries	902	679	940
Net income for the period	60	1,549	4,482

Consolidated Statements of Cash Flows

Years ended March 31, 2008, 2007 and 2006

Millions of yen

	2008	2007	2006
Cash flows from operating activities:			
Net income before taxes and adjustments	¥3,318	¥7,325	¥12,036
Depreciation and amortization	11,352	7,327	6,867
Losses on Impairment of Assets	625	657	2,255
Losses on disposal of fixed assets	458	275	334
Increase in Goodwill	474	-	-
Decrease in Negative Goodwill	-	(320)	-
Increase in allowance for doubtful accounts	(2,431)	(2,692)	(1,848)
Decrease in reserve for retirement allowances	(465)	(61)	942
Decrease in reserve for directors' retirement allowanc	(939)	1,210	-
Interest and dividend received	(1,230)	(1,119)	(1,326)
Interest paid	5,323	4,152	3,887
Gain(Loss) on sale of securities	(45)	(419)	(7,554)
Gain(Loss) on sale of tangible fixed assets	(93)	(89)	(193)
Loss on write-down of investment securities	115	54	63
Director's bonuses	(89)	(34)	(33)
Increase in trade accounts receivable	11,147	(14,324)	(1,590)
Decrease in inventories	5,162	(5,015)	(2,067)
Increase in other current assets	(142)	1,366	1,040
Decrease in trade accounts payable	(8,675)	2,039	(3,574)
Decrease in other current liabilities	(1,363)	(193)	(1,205)
Decrease in consumption tax payable, etc	(775)	1,004	(298)
Other	2,478	3,995	(1,806)
Total	24,205	5,138	5,929
Corporate taxes paid	(2,802)	(2,317)	(2,398)
Net cash provided from operating activities	21,403	2,821	3,531
Cash flows from investing activities:			
Payments in time deposits	(247)	(389)	(55)
Proceeds from withdrawal of time deposits	340	133	397
Payments for purchases of investment securities	(6,197)	(6,195)	(3,392)
Proceeds from sales of investment securities	3,602	2,342	12,863
Payments for purchases of subsidiaries	(1,065)	(4,444)	-
Income occurred by purchase of subsidiaries	6,771	-	-
Payments for purchases of tangible fixed assets	(11,873)	(8,771)	(7,775)
Proceeds from sales of tangible fixed assets	1,488	365	1,364
Payments for loans	(997)	(3,117)	(725)
Proceeds from collections of loans	3,388	5,271	9,502
Proceeds from interests and dividends	1,476	1,054	1,519
Other	(873)	265	(976)
Net cash provided from investing activities	(4,187)	(13,486)	12,774
Cash flows from financing activities:			
Increase(decrease) in short-term borrowing	50	(14,339)	(20,716)
Proceeds from long-term borrowing	53,731	47,406	51,635
Repayments of long-term debt	(56,913)	(40,204)	(40,112)
Issue of preferred stock	-	11,989	-
Acquisition of common stock for treasury	(21)	(12,029)	(3)
Proceeds from sales of treasury stock	12	-	1
Dividend paid to stockholders	(1,192)	(1,288)	(894)
Dividend paid to minority stockholders of subsidiaries	(450)	(596)	(321)
Interest paid	(5,358)	(3,939)	(3,883)
Other	(127)	(90)	-
Net cash used in financing activities	(10,268)	(13,090)	(14,296)

	Millions of yen		
	2008	2007	2006
Effect of exchange rate changes on cash and cash equivalents	(¥126)	¥64	¥225
Net increase(decrease) in cash and cash equivalents	6,821	(23,690)	2,234
Cash and cash equivalents at beginning of year	14,355	37,298	35,063
Decrease in cash and cash equivalents by exclusion from consolidation group	-	-	-
Increase in cash and cash equivalents by inclusion in consolidation group	-	746	-
Cash and cash equivalents at end of year	21,176	14,355	37,298