# Consolidated Financial Results for the Year Ended March, 2020 Results by Business Segments and Balance Sheet May 28, 2020



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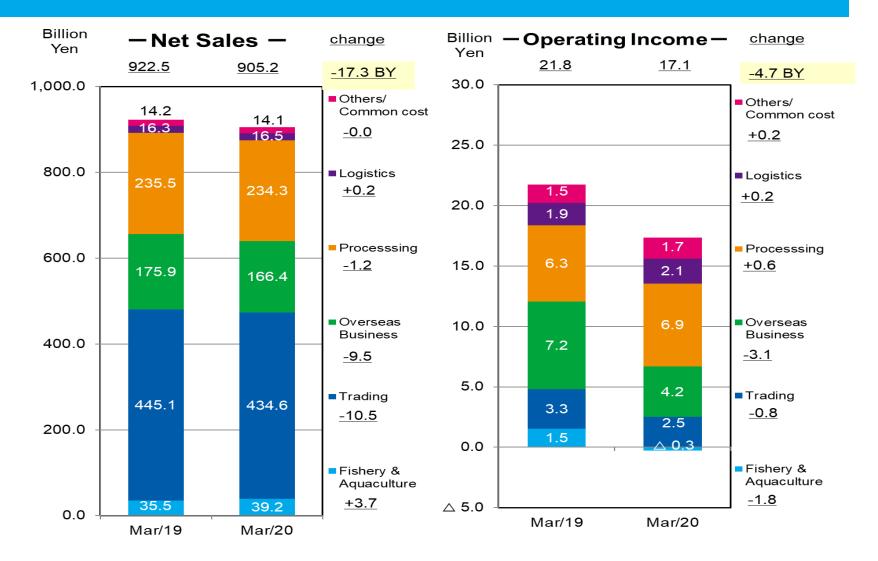
### **1. Consolidated Statement of Income**

(JPY in Billions)

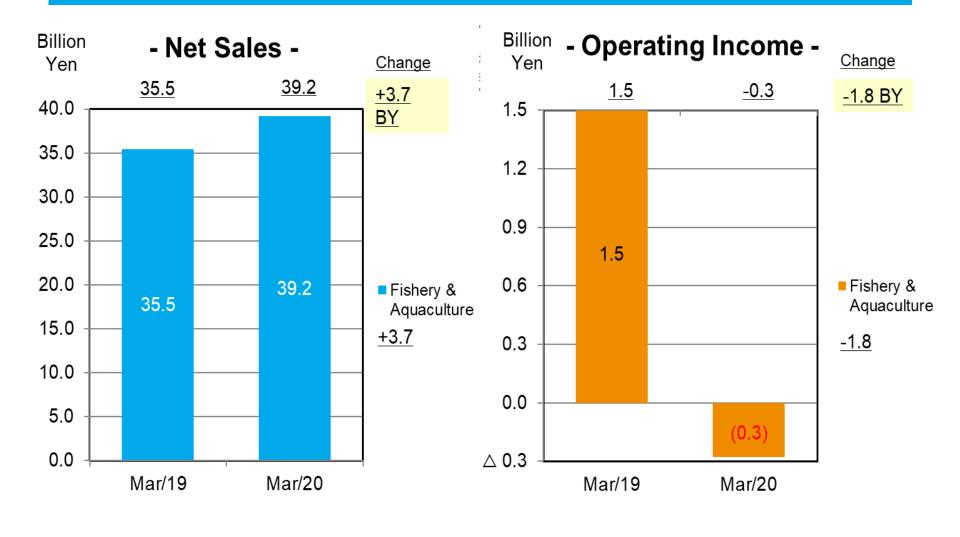
	Mar, 2020	Mar, 2019	Change	<u>Remarks</u>
Net Sales	905.2	922.5	-17.3	
Cost of Sales	787.1	798.6	-11.5	<non-operating revenues=""> Dividend income 1.0 By</non-operating>
Gross profit	118.1	123.8	-5.8	
Expense	101.0	102.1	-1.1	<extraordinary income=""></extraordinary>
Operating Income	17.1	21.8	-4.7	Insurance claims received 1.8By
Non-operating Revenues	5.2	5.9	-0.7	Compensation income 2.0 By
Non-operating Expenses	2.4	2.4	0.0	<extraordinary loss=""></extraordinary>
Ordinary Income	19.9	25.2	-5.3	Losses on disaster 0.8 By
Extraordinary Income	4.9	4.7	0.2	
Extraordinary Loss	3.7	3.4	0.4	
Income before Tax	21.1	26.5	-5.5	
Taxes	6.3	7.6	-1.3	
Profit attributable to non-controlling interests	2.2	2.2	0.0	
Profit attributable to owners of parent	12.5	16.7	-4.2	

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#### 2. Net Sales / Operating Income by Business Segments



### **3-1. Fishery & Aquaculture Segment**



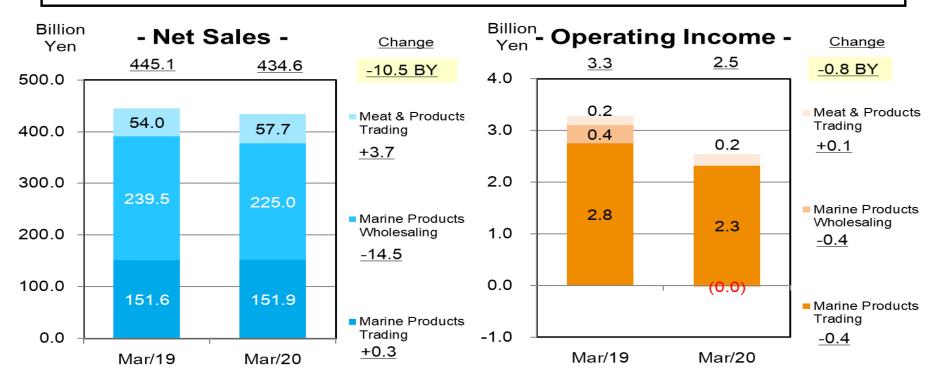
# **3-2. Trading Segment**

#### Business Overview

<<u>Marine Products Trading</u>> Net Sales remained at approx. the same level as the previous year due to solid sales to GMS, SM and food service. Operating Income, however, decreased due to the downfall in the imported bluefin tuna market and stagnant sales of luxury items exported to China.

<<u>Marine Products Wholesaling</u>> Both Net Sales and Operating Income decreased due to reduced sales of fresh fish, lackluster price and sluggish demand of marine products.

<<u>Meat & Products Trading</u>> Despite the decrease in sales of chicken and processed product, Net sales and Operating Income increased due to sales of beef and improved margin of pork.

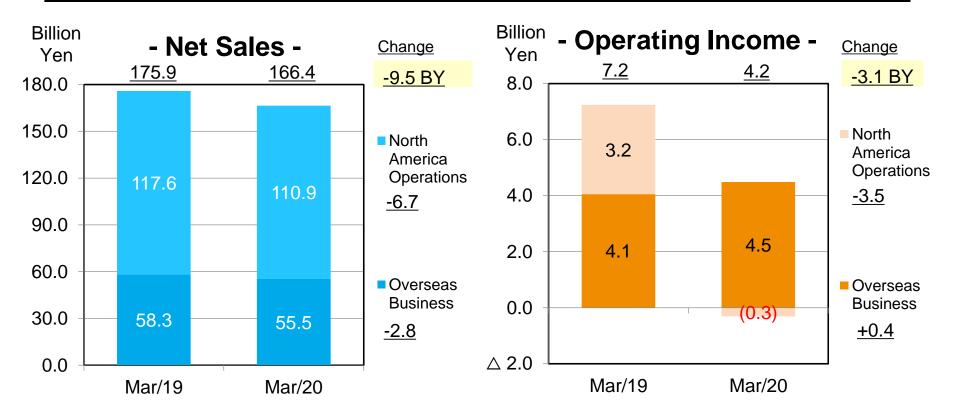


### **3-3. Overseas Business Segment**

#### Business Overview

<<u>Overseas Business</u>> Net Sales decreased due to sales impacted by strong Thai Bhat currency and declined export of pelagic fish from JPN. Operating Income, however, increased due to buoyant fishing results in NZL and expansion of production lines in the pet food operation in Thailand.

<North America Operations> Both Net Sales and Operating Income decreased as a result of the decline in profits of local subsidiaries due to intensified competition of catching North American raw salmon, decline in market prices for salmon, decline in market prices and sales of crab, and reduction in Pacific cod quota



# **3-4. Processed Foods Segment**

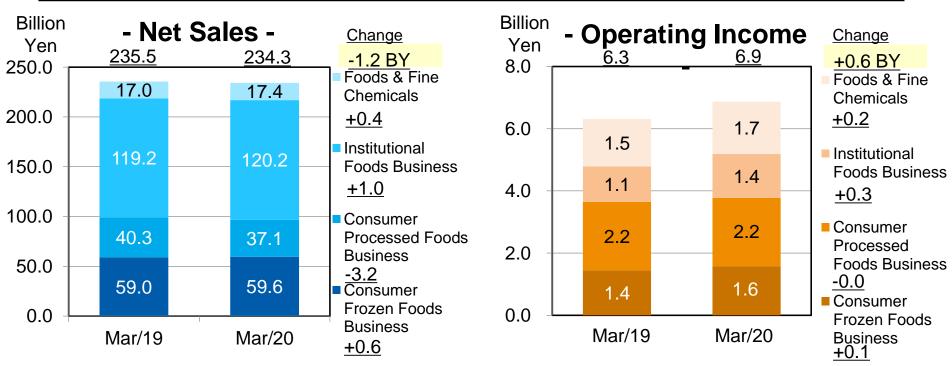
Business Overview

<Consumer Frozen Foods Business> Both Net Sales and Operating Income increased due to sales of our main products, noodles and rice.

<<u>Consumer Processed Foods Business</u>> Net Sales decreased due to the slowing down of canned mackerel and slump in sales of jello due to bad weather. Operating Income, however, increased due to sales of our main canned products.

<<u>Institutional Foods Business</u>> Both Net Sales and Operating Income increased due to improvements in productivity processes of nursing care food, items for CVS, etc.

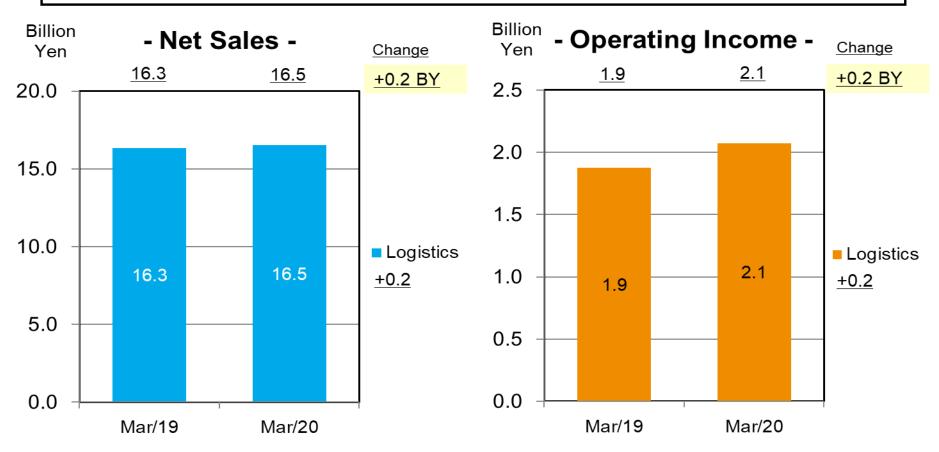
< Foods & Fine Chemicals> Both Net Sales and Operating Income increased due to solid sales of DHA & EPA products and freeze-dried products.



# **3-5. Logistics Segment**

Business Overview

Net Sales remained unchanged due to strong demand in metropolitan areas. Operating Income, however, increased due to reduced depreciation expense, despite cost hike of power and labor.



## **4. Consolidated Balance Sheet**

Total assets(7.7 BY increased): Increase in cash and deposits and increase in tangible fixed assets associated with capital investment.

Total liabilities (0.9 BY decreased): Total of interest-bearing debt was 261.7 BY, a decrease of 1.7 BY from the previous year.

Dec'19 Mar '19 Change Mar '19 Change Dec'19 Current assets 2.6 Current liabilities 302.0 299.4 199.5 203.8 -4.3 21.8 9,7 Trade notes & accounts payable 32.8 -0.7 12.1 33.5 Cash & deposit -3.7 106.1 114.0 -8.0 Short-term loans payable 122.5 126.2 Trade notes & accounts receivable 163.5 0.8 Other current liabilities Inventories 164.3 44.2 44.1 0.1 169.6 166.1 3.4 0.7 0.6 0.1 Long-term liabilities Short-term loans receivable (0.4)(0.4)0.0 Long-term loans payable 139.2 137.2 2.0 Allowance for doubtful receivables 0.0 Other fixed liabilities 9.6 9.5 30.4 28.9 Other current assets 1.4 Total liabilities 369.1 369.9 -0.9 Fixed assets 226.1 221.0 5.1 Shareholders' equity 132.7 121.7 11.0 Tangible fixed assets 148.2 140.47.9 Common stock 20.0 20.0Intangible fixed assets 19.0 20.5-1.4 Capital surplus 112.8 101.8 11.0 8.1 (0.1)(qoodwill) 6.9 -1.2 Treasury stock (0.1)0.0 58.8 60.2 3.6 -3.7 Investments & other fixed assets -1.3 Other cumulative comprehensive income (0.1)Non-controlling interests 1.3 26.425.08.6 159.0 150.4 **Total shareholders' equity** Total 528.1 520.3 7.7 528.1 520.3 7.7 Total

(JPY in Billions)

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Reference Shareholders' Equity excl. NCI 132.6 125.4

9

7.3



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